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LAST NIGHT I HAD THE STRANGEST DREAM

Last right I had the strangest dream The dream was peachy and neat. I dreamed the Board had all agreed We'd stay on Wheeler Street.

I dreamed I saw a conference room The room was filled with men. And the paper they were signing said We'd never move again.

And when the papers all were signed And memos were passed out at lunch, we all joined hands and bowed our heads And drank six bowls of punch.

And the people in the street outside Were dancing round and round. And Boxes and Labels and Rolls of Plastic Air Bubble Stuff Were scattered on the ground.

Last night I had the strangest dream The dream was peachy and neat. I dreamed the Board had all agreed We'd stay on Wheeler Street. WHERE HAVE ALL THE WINDOWS GONE

Where have all the windows gone?
Long time passing...
Where have all the windows gone?
Long time ago...
Where have all the windows gone?
Overlocking the fish pond, every one.
When will they ever learn?
When will they ever learn?

Where have all the fish ponds gone? Long time passing...
Where have all the fish ponds gone?
Long time ago...
Where have all the fish ponds gone?
In the courtyard, every one.
When will they ever learn?
When will they ever learn?

where have all the courtyards gone?
Long time passing...
Where have all the courtyards gone?
Long time ago...
Where have all the courtyards gone?
Gone to flowers, every one.
When will they ever learn?
When will they ever learn?

Where have all the flowers gone?
Long time passing...
Where have all the flowers gone?
Long time ago...
Where have all the flowers gone?
Picked for windowless offices, every one.
When will they ever learn?
When will they ever learn?

OUR ADDRESS IT IS A CHANGIN'

Come Presidents, CEOs, please heed the calls, Can't lock up those doorways, can't afford enough walls, And those who get lost will be those in the halls, The battle inside raging, So give up those Atria if you've got the balls, For our address, it is a changin'.

Directors and Managers, throughout the land,
Your serfs and your peons are beyond your command,
And admit that this building was stupidly planned,
Morale is rapidly fading,
Keep us out of new offices no one can stand,
For our address, it is a changin'.

Come writers and critics who write InfoReviews, And tell the whole world of the Infocom Blues, And write that this new CambridgePark is a lose, The company's spirit is graying, Rather than move we'd be devoured by grues, For our adress, it is a changin'.

RELOCATION THINK SHEET

As the company plans its relocation, your input is an important factor to the planning process. We've designed this "think sheet" as a guideline of specific areas in which we need your help. Please think about...

- 1. Office layout for your department. How many people per office? Who goes where and next to whom?
- 2. With what other departments does your department frequently interact? Does your department need to be physically located next to another specific department?
- 3. Growth. In terms of staff numbers, how is your department going to grow in the next 1-5 years? How can we plan now for that future growth? What will you need in terms of office space & equipment/furniture?
- 4. Storage/Filing. Does your department have particular storage or filing needs? Are those needs best met within your office in the form of filing or storage cabinets? Or do you require larager storage capacity for items used infrequently? What are you storing? Does it need special security/safety measures? Does it need special storage conditions, i.e., air-tightness, away from intense light, temperature-controlled area, etc.?
- 5. Conference Rooms. How often will your department require the use of a conference room area? Once a week? Once a month? 2 hours a week? 10 hours a week/month? What size group would be typical of your meetings? What services would you need available in the conference room: projectors, blackboards/marker boards on walls, easel & pad, telephone, accessibility to food/beverages, etc. How may conference rooms should be plan? Should they be located back-to-back, or in separate locations? If back-to-back, should they be equipped with movable partitions? What about the sound-proof-ability of movable partitions? Do they afford sufficient privacy when closed?
- 6. Aesthetics (plants, lighting, artwork/graphics, draperies, etc.)
- 7. FFE: Furniture, Fixtures & Equipment. Other than items you currently have, what-do you need in the future?
- 8. Bathrooms. Should they be equipped with showers, hair dryers, etc.?
- 9. Amenities. Things such as: soda & canned juic machines, weight scales in bathrooms, electric shoe polisher, termal pitchers for serving hot/cold beverages in conference rooms, wet bar in one/all conference room, PA system, mini-washer & dryer for towels, sweats/wet clothes during inclement weather or after a workout, and so forth.
- 10. Common Areas. Areas to be used by all employees: kitchen, library, an exercise room, etc. What should each be equipped with? How do you envision each being used?
- 11. Employee Sub-Committees. One suggestion has been for an employee sub-committee to plan the displaying of artwork/graphics for common areas. If you would like to be a member of this sub-committe, or if you have a suggestion for another in connection with common area use, please list it here, as well as your level of interest in participating on a sub-committee.
- 12. Other/Miscellaneous. What can you think of that we have left out?

- next 1-5 years? How can we plan now for that future growth? What will you need in terms of office space & equipment/furniture?
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- 12. Other/Miscellaneous. What can you think of that we have left out:

BEAR IN MIND: The above represents just someof the ideas that have already been submitted. Not every suggestion will be possible to implement at the onset of the move. But they may be planned for implementation incrementally in future years.

VISICLUES FOR THE INFOBUILDING

Chapter 1 INTRODUCTION

What are VisiClues?

The essence of living in a new home is solving puzzles. The purpose of VisiClues hint booklets is to maximize your enjoyment of your new home by giving you all the hints that you need to explore it completely.

The visible hints generally progress from a gentle nudge in the right direction to a full answer. The questions have been worded to give away as little as possible. You should not use the presence or absence of a question on a certain topic as an indication of its importance, and you should not assume that long answers are associated with important questions. This booklet includes dummy questions and answers in order to minimize the problem.

How to use this booklet

If you are stuck at some point in the new Infobuilding, find the question that most pertains to your problem. Read the first hint, then uncap the marker and run it once over the hint. The writing will disappear within a second or two. If you are still stumped, go on to the next hint.

For example:

Why are we going through this aggravation?

- * It has something to do with growth.
- * "There's not enough room!"
- * TAKE ALL. E.C.E. N.N.N. W.W.W. IN. U.U.U.U. DROP ALL.

Your marker contains more than enough fluid to obliterate the entire booklet. However, if your marker gets lost or dried out, you can order a replacement marker for a nominal fee.

Once you have finished moving in, try the things in the "For Your Amusement" section. Don't look at them before you've finished, though—they may reveal the answers to certain puzzles.

Chapter 2 BASICS

How do I get to the Executive Offices?

- * Practice.
- * Have you completely mapped the area near the Main Conference Room?
- * Turn right as you leave the elevators, then go "straight" ahead until the carpet gets plusher.

How do I get from the Testing suite to Personnel?

- * Pray.
- You can't (a fact for which Personnel will be eternally grateful).

What's the difference between Joel's office and the Boston Garden?

- * The Boston Garden isn't as clean.
- * Joel's office doesn't have any obstructed seats.

How many conference rooms are there?

- * Have you tried to COUNT THE CONFERENCE ROOMS?
- * There are two.
- * One near the Executive Offices, and one near Testing.

What do I do when I need to use a conference room and both are in use?

- * It helps to think ahead and reserve a conference room using Conference Room Scheduling Form 17-C-567, which can be obtained using Conference Room Scheduling Form Request Form 21-Z-466.
- * If you really need one, and they're all reserved, you might try holding the meeting in the central area of your department's cluster.
- If your department's cluster isn't equipped for a meeting, or if it's being used, there's still another way.
- * Have you ever been in Boston Garden?
- * It's big enough to have almost any kind of meeting you can

imagine.

- * There's something in the building that's as big as Boston Garden.
- * You can have your meeting in Joel's office. He won't mind, as long as you invite him, serve food, and make sure Heinz Ketchup is available.

What's a cluster?

- * CLUSTER (n.) A number of similar things growing together or of things or persons collected or grouped closely together; bunch.
- * In the Infocom sense, cluster refers to a group of offices in the same department sharing a central open space. The central part of the cluster is usually the location of the department's window.
- * This space intentionally left blank.

Is there any significance to the Electrical Closet?

- * No. It's just there for realism. You won't ever have to go there to solve a puzzle.
- * This space intentionally left blank.

Why isn't Marc's office in the Consumer Development cluster?

* Blank intentionally left this space.

Is there any significance to the Collateral Material Storage Area?

- * If you could figure out how to get inside, you might find some Collateral Materials, which you could use to placate the Collateral-Materials—eating Dragon. (Or is it the Marketing Director?)
- * There is a way to get into the CMSA.
- * It's very straightforward.
- * OPEN THE DOOR THEN ENTER THE COLLATERAL MATERIAL STORAGE AREA.

Is there any significance to the Sauna?

- * It's the only room in the building with palm trees.
- * The Customer Support Gnome keeps asking for a palm leaf.

- * The Elevator Troll collects coconuts.
- * Sauna? Palm Trees? Elevator Troll? Remember the warning in the introduction. If you allow the presence or absence of questions to dictate your actions, you will regret it.

Why are there two identical atria?

- * Have you ever tried to TOUCH THE ATRIUM?
- * "There is a rumble deep within CambridgePark."
- * If you TOUCH THE ATRIUM while in the South Atrium you will be transported to the North Atrium, and vice versa.

What sort of exercises can I do in the Exercise Room?

- * Push on a wall.
- * Push on the floor.
- * Push on the ceiling.
- * Exercise your stock options.
- * The best exercise in the Exercise Room is thinking about what a nice Sauna it would make.

What's in the Stock Room?

- * Stock options.
- * Once you've gotten your stock options, you may want to exercise them in the Exercise Room ...
- * Unless you got very small stock options, in which case you can probably also exercise them in the Micro Room.

Chapter 3 SERVICES

I keep getting hungry. What should I do about it?

- * There's a dining area near the Library.
- * There are some yummy vending machines in the room between the Administrative Services cluster and the Executive Offices.
- * Aku Aku is just down the street.
- * Joyce Chen is a little farther, if you can cross Route 2 without injury.
- * Other than that, forget it. There's no cafeteria until July first (they claim), and the next nearest restaurant is around Shrewsbury.
- * Unless you take the subway to Cambridge or Boston.
- But leave a few extra minutes to get back to your office.

I keep getting sleepy. What should I do about it?

- * There's a Holiday Inn at the end of CambridgePark Drive.
- * There's a sleeping area near the Micro Room.
- * It's amazing that you've obliterated this far, considering that there's no Holiday Inn, no sleeping area, and no one at Infocom ever gets tired. Remember the warning in the introduction about fake questions.

Is there any way to get fresh air?

- * There's a balcony near the Executive Offices.
- * But its use is restricted to members of the Loyalty Committee.
- * There's a balcony near the Kitchen.
- * But it's being used to chill beer; there's no room for a person AND all four cases of beer.
- * No, we can't tell you why Hollywood is trying to chill beer in 95-degree outside air.
- * There's a balcony near Sales.

- * But its entrance is half blocked by a post.
- And there's no fresh air there, only diesel fumes from the construction site across the street.
- Besides, you probably meant fresh air in your office while you work.
- * Does your office have a window?
- * Too bad.
- * Even if there is a window, it doesn't open.
- * Nope, forget it.

How can I get a cup of coffee?

- * Have you tried sum moning the coffee nymph?
- * Have you tried finding a coffee machine?
- * Just hope the pot isn't full of decaf.

How can I get a drink of water?

- * There's a water cooler somewhere ...
- * ... in the Kitchen area ...
- * ... I hope.

How can I get a liter of papaya juice?

* Buy some at Stop and Shop.

What should I do if I'm expecting a visitor?

- * Leave word with the receptionist.
- * Leave.
- * Wait in the Lobby until the visitor arrives.
- * Warn every InfoPloyee that the confused lost person who'll be wandering around the halls in a few hours should be gently led toward your office.

How will I get mail?

- * There will be three locations for mailboxes.
- * Can you guess the three locations?

- * Might as well try, 'cause we're not tellin'.
- * Wherever the mailboxes are, mail will be delivered there twice per day.
- * As long as it's sent to our new address: 125 CambridgePark Drive, Cambridge 02140.
- * What do you suppose would happen to mail addressed to Cambridge ParkDrive?
- * Or Cambridge Park Reverse Neutral Drive?
- * To try it: SEND MAIL. WAIT. WAIT. AGAIN. WAIT. Z. Z.Z.Z.Z....

How do I send mail?

- * You could go to the post office.
- * Or use carrier pigeons.
- * Or send smoke signals.
- * We recommend that mail all ready to be sent be taken to the mail room.

How do I use the telephone?

- * Pick up the ear thingy and push the button frobbies.
- * You won't notice the new System 75, except for a few new features.
- * Like being able to talk with the outside world almost every time!
- * Even your extension number will probably be the same.
- * But the new main number will be 492-6000. (The old main number will also work for a while.)

How do I get to the bathrooms from the Executive Offices?

- * If you're an executive, have you tried hiring someone to go there for you?
- * Have you tried using the balcony?
- * Have you tried sprinting down the hall?
- * Actually, getting across the building to the bathroom will be no problem as long as you leave five minutes before you

feel the first stirrings.

Where will company meetings be?

- * Still undetermined, but it will be one of the following three locations: The Dining Area, the Alewife T-Station, or Aku Aku.
- * The actual location will be decided and announced well in advance of the May company meeting.

What keys do I need?

- * The key to the Entrance Doors.
- * The key to your cluster.
- * The key to Al's car, for joyriding.

How can I get in the building after hours?

- * You can't.
- * Unless you have an ID card.
- * ID cards will allow you to access the building and parking lots after hours.

Where can I get an ID card?

- * They can be obtained in the building or the parking lots after hours.
- * Or you can trade your Abt ID card to Linda Avery for a Spaulding & Slye ID card.

Where can I park?

- * The southeast corner of Al's office is large enough for 100 cars, 50 buses, and several trains.
- * Unfortunately, Spaulding & Slye doesn't allow tires on the floors of the elevators.
- * You can park anywhere in Brookline, except between 2 a.m. and 6 a.m.
- * There are a few parking spaces behind the building.
- * There are a lot of parking spaces across the street. (At least, there'll be a lot of parking spaces across the street until they begin building the third unit of CambridgePark there.)

Where are the photocopy machines?

- * Good question.
- * One, at least, will be in the Equipment Room.

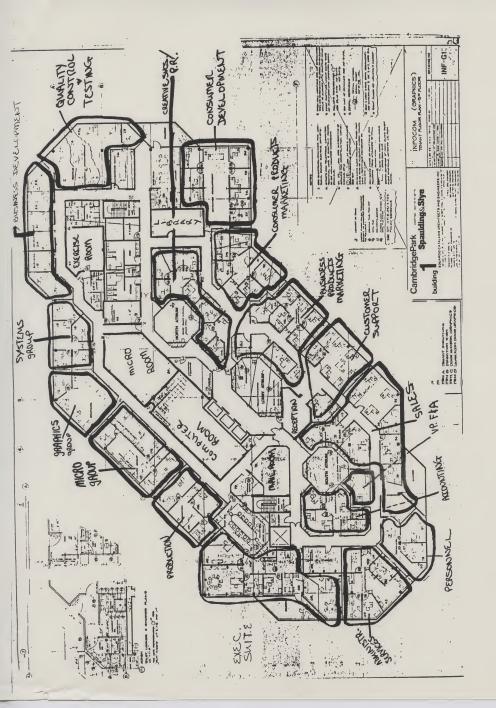
Chapter 4 FOR YOUR AMUSEMENT

(things you can try once you've completed moving)

Warning: Do not obliterate this section until after you have finished moving. Obliterating this section could give you information that will ruin your enjoyment of moving.

Have you tried ...

- * ... having Al's paycheck directly deposited to your own bank account?
- * ... to JUMP DOWN THE LOBBY ATRIUM to the first floor?
- * ... walking through the Main Conference Room in the middle of a Board Meeting asking "Which way to Alburquerque?"
- * ... taunting someone who doesn't have a window office?
- * ... taunting someone who does have a window office?
- * ... counting the new Infogames for 1985?
- * ... to FOLLOW MIKE DORNBROOK around for an entire day?
- * ... setting fire to the Computer Room and then waiting until Brian Berkowitz shows up?



STEVO'S HALLWAY NAMING SERVICE 55 Wheeler Street, Room T105 Cambridge, MA 02138

April 11, 1985

The Leadership Committee c/o Ms. Linda Carlough Infocom Incorporated 55 Wheeler Street, Room Tll9 Cambridge, MA 02138

Dear Ms. Carlough:

Thank you so much for considering "Stevo's" for your hallway-naming needs. We here at "Stevo's" are confident that we can work together to help you develop a corridor nomenclature that is guaranteed to meet all your requirements.

I have taken the liberty of enclosing several quick drafts of "nom de passages" for your new building. If these are not satisfactory, our Hallway Naming Engineers, working closely with representatives from Infocom, will be able to develop additional plans to cover all your requirements.

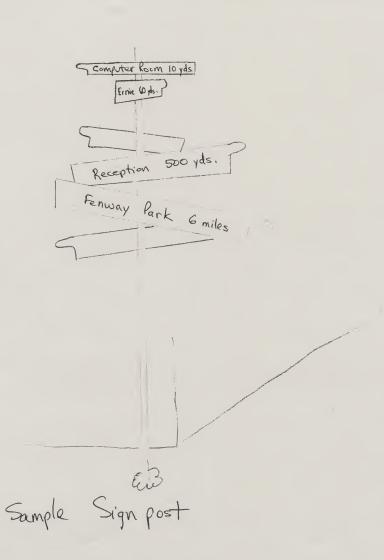
I am also attaching a sketch of our Stevo-brand Junctions Signs, which I hope you will consider for all your hallway intersections. In conjunction with a solid corridor nomenclature system, Stevo-brand Junction signs will insure that no visitor ever gets lost in the hallways of Infocom!

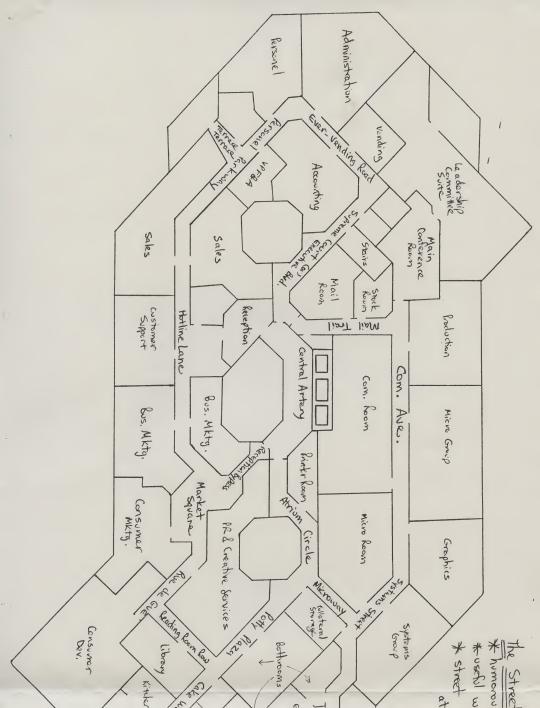
I look forward to hearing from you soon. I am confident that "Stevo's" will help make hallway naming the most pleasant of all your relocation experiences.

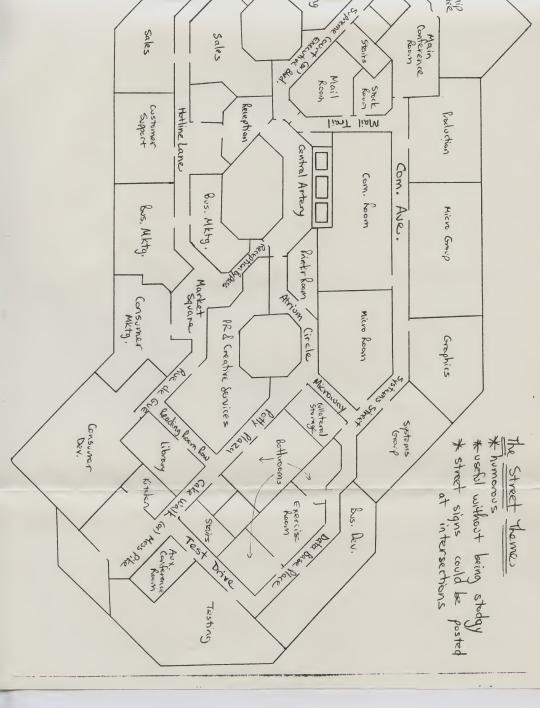
Sincerely yours,

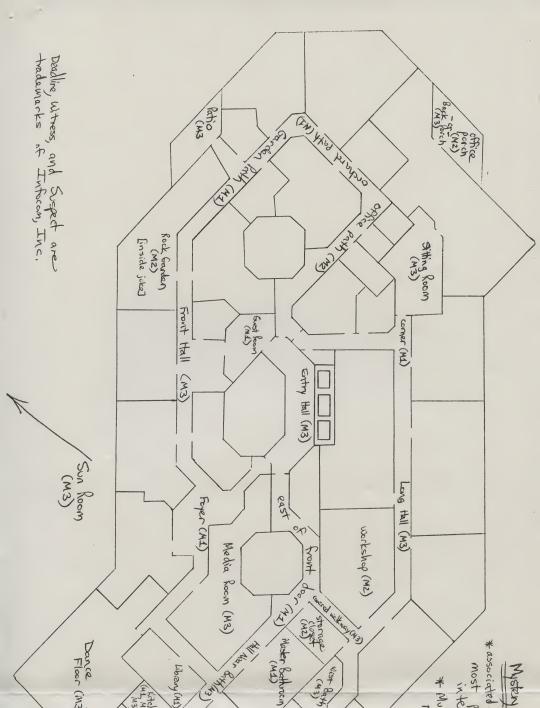
Steven "Stevo" Meretzky

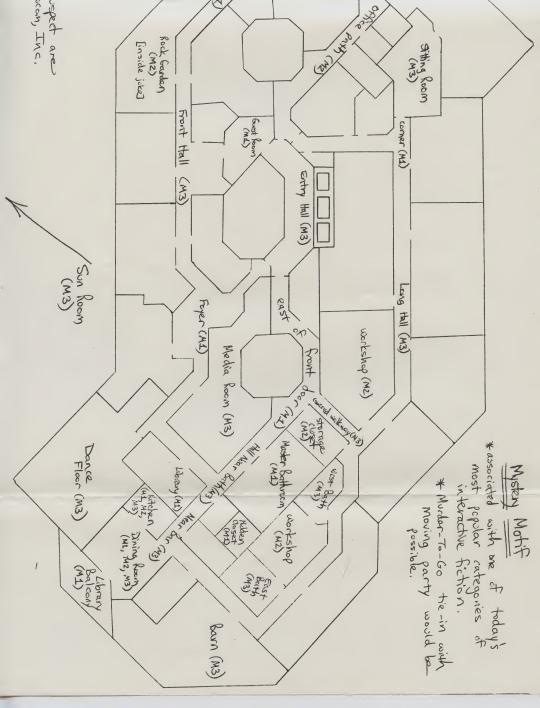
President, SHNS

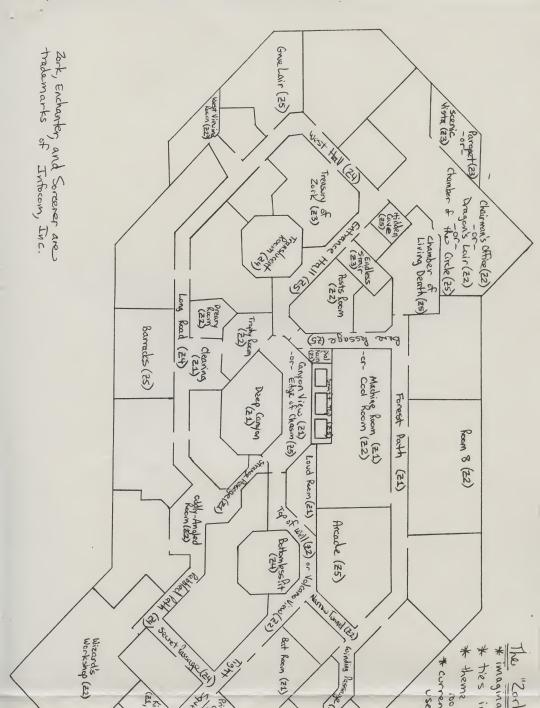


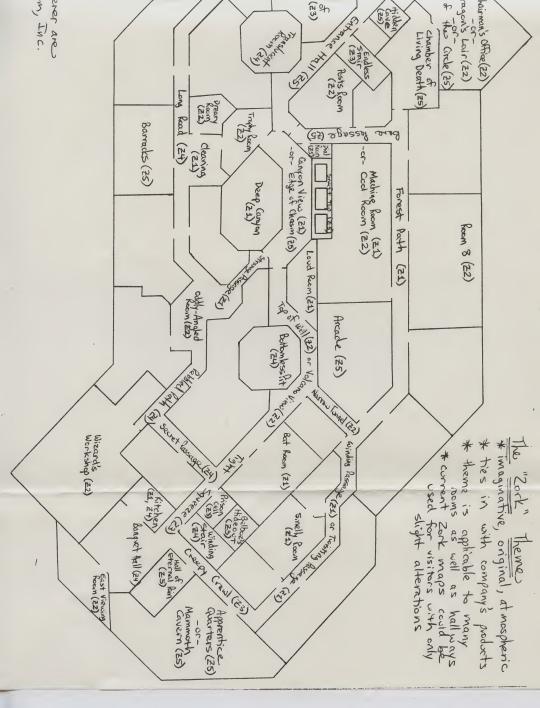


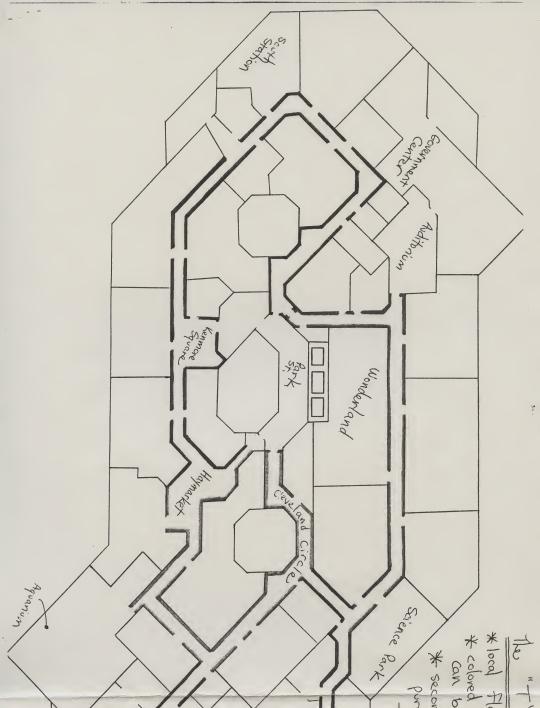


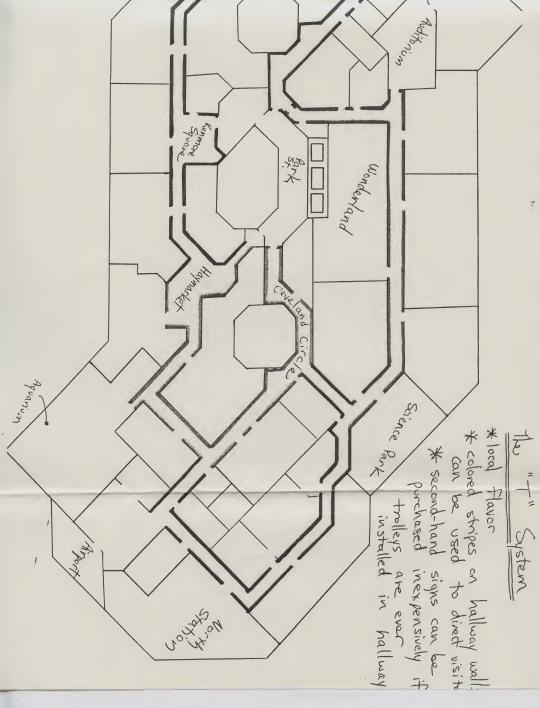












INFOCOM SPAULDING AND SLYE

FILE= \REGAN\SS-INTRI.WRK SUMMARY OF OFFICE RENT EXPENSE

| YEAR BEGINNING | BASE RENT | OPERATING COSTS | ELECTRICITY | RENT BEFORE ESCALATION | SQUARE FEET | RENI EXPENSE ANNUAL MONTHLY |
|----------------|-----------|--------------------|-------------|---------------------------|-------------|--------------------------------|
| FEB 1986 | \$14.65 | \$5.35 | \$0.75 | \$20.75 | 17,895 | \$371,321.25 \$30,943.44 |
| FEB 1987 | 17.65 | 5.35 | 0.75 | 23.75 | 17,895 | 425,006.25 35,417.19 |
| FEB 1988 | 20.65 | 5.35 | 0.75 | 26.75 | 17,895 | 478,691.25 39,890.94 |
| FEB 1989 | 23.65 | 5.35 | 0.75 | 29.75 | 17,895 | 532,376.25 44,364.69 |
| FEB 1990 | 26.65 | 5.35 | 0.75 | 32.75 | 17,895 | 586,061.25 48,838.44 |

NOTE THAT ABOVE DOES NOT REFLECT THE "ESCALATION RENT" WHICH IS BILLED MONTHLY AND RECONCILED TO ACTUAL OPERATING COSTS ONCE A YEAR. HISTORY OF ESCALATION RENT CHARGES IS AS FOLLOWS:

| PERIOD | MONTHLY CHARGE | TOTAL PAID VIA MONTHLYS | EXTRA Y/E SETTLEMENT: BILL #1 BILL #2 | TOTAL ESCALATION RENT PAID: DOLLARS PER SQ FOOT |
|---------------|-------------------|----------------------------|--|--|
| | | | | |
| FEB 86-DEC 86 | 1,148.00 | 12,628.00 | 11,377.12 10,596.22 | 34,601.34 2.11 (ANNUAL IZED) |
| JAN 87-DEC 87 | 1.897.87 | 22,774.44 | 10,716.80 WILL BE NONE | 33,491.24 1.87 |
| JAN 88-DEC 88 | 2,705.20 | 32,462.40 CAL'D | ? ? | 32,462.40 1.81 |

RENT ERROR:

I'VE NOTICED THAT SPAULDING AND SLYE DID NOT INCREASE THE BASIC RENT BY \$3/FT ON FEB 1,1988 AS THEY SHOULD HAVE. I PROPOSE THAT WE ACCRUE THE EXTRA KENT AND WAIT FOR THEM TO CATCH US AND HAKE US PAY. THE ERROR IS \$4,473.75 PER HONTH (\$3 X 17,895 SQ FT / 12 MONTHS).
AS OF TODAY (APRIL 1,1988), WE NEED TO ACCRUE THE FOLLOWING:

| | | HINON | |
|---------|--------|------------------------|----------------------|
| | | | |
| | | FEB 1988 MARCH 1988 | 4,473.75 4,473.75 |
| ACCRUAL | NEEDED | AT 3/31/88 | 8,947.50 |

WE SHOULD ACCRUE \$4,473.75 PER HONTH THEREAFTER.

H.D. REGAN

- * RESOLUTION OF ERROR: S+S GOT WISE IN LATE MAY 1988 AND BILLED US \$17,895 FOR THE PREVIOUSLY
- UNBILLED RENT INCREASE FROM FEB THRU HAY. AMOUNT IS CORRECT (\$4,473.75 X 4 MOS). ACCRUAL WAS ADEQUATE.
- * NO FURTHER ACCRUALS FOR THIS ISSUE WILL BE NEEDED AFTER MAY.